# Dynamic Benchmarking 

# Association Benchmarking: Financial and Operational Study 

## Organization 1

Created on: 2/10/2020
Data Year: 2019

Filters Selected (if any):

## About this report...

Using the results of the Financial and Operations study, will help you assess the fiscal health and operational performance of your company. You will have the ability to compare your performance against others, assess your operational strengths and weaknesses and develop strategic initiatives for future planning.

> The study had 50 questions across three main categories:
> Profile: Company Overview
> Operations: Finances and Staffing
> Key Performance Indicators (KPIs)

Numeric results: are reported in percentiles- $25^{\text {th }}, 50^{\text {th }}$ (median) and $75^{\text {th }}$, also known as quartiles.

- $\mathbf{2 5}{ }^{\text {th }}$ Percentile: $\mathbf{2 5 \%}$ of responses are below this number and $75 \%$ are greater.
- $5 \mathbf{0}^{\text {th }}$ Percentile (Median): the exact midpoint where $50 \%$ of the responses are smaller and 50\% are larger.
- $75^{\text {th }}$ Percentile: opposite of $25^{\text {th }}$ percentile, so $25 \%$ of responses are greater and $75 \%$ are below this number.

Average/Mean: averages are not reported (also known as mean) as the impact of just a few large or small numbers can significantly skew the result.

All multiple-choice question comparisons are displayed the same, regardless of whether the question is a 'select one' or 'select many' style question. Each question lists all the answer options with the percentage of respondents who selected that option.

All results must meet data minimums. This is the minimum number of data points that are required for results to be displayed. Aggregated results protect the anonymity of the individual data points provided by users.

The following table summarizes the demographic data collected in this report with results based on the year of data and any filters selected.

| Company Overview |  |
| :---: | :---: |
| Company Overview | My Organization |
|  | Answer Options (\%) |
| Region | Northeast (13\%) <br> Midwest (26\%) <br> South (31\%) <br> West (30\%) |
| Type of Entity | Corporation (47\%) <br> LLC (29\%) <br> Partnership (20\%) <br> Sole Proprietorship (4\%) |
| Number of Years in Business | Less than one year (1\%) <br> 1 to 5 years (1\%) <br> 6 to 10 years (5\%) <br> 11 to 20 years (17\%) <br> 21 or more years (76\%) |
| Primary Revenue Source | Product Revenue (82\%) <br> Services Revenue (15\%) <br> Special Orders Revenue (1\%) <br> Other (2\%) |
| All Revenue Sources | Product - Online sales (65\%) <br> Product - Store front sales (71\%) <br> Product - Temporary kiosk sales (29\%) <br> Services - Marketing (66\%) <br> Services - Installation (31\%) <br> Services - Design (28\%) <br> Special Orders (14\%) <br> Other (4\%) |

The following tables summarize financial and operational performance data. Be sure to look at your responses compared to your peers.

The Key Performance Indicators are calculations using data throughout the study. These KPI's are frequently used to assess your performance against your peers. The tables below are all the individual data points collected throughout the study.

## Key Performance Indicators

| Key Performance Indicators | My Organization |  | Comparison Data |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Response | Percentile | $25^{\text {th }}$ <br> Percentile | $50^{\text {th }}$ <br> Percentile | $75^{\text {th }}$ <br> Percentile |
| Total Revenue | \$11,069,840 | 96th | \$873,651 | \$2,041,400 | \$4,466,285 |
| Total Revenue per FTE Employee | \$165,221 | 41st | \$141,446 | \$174,620 | \$209,109 |
| Gross Profit Margin | 26\% | 21st | 27\% | 34\% | 46\% |
| Salary Expenses as a \% of Total Revenue | 42\% | 79th | 27\% | 34\% | 40\% |
| Retirement Plan Expense as a \% of Total Revenue | 2\% | 86th | 1\% | 1\% | 1\% |
| Payroll Expense as a \% of Total Revenue | 51\% | 82nd | 34\% | 42\% | 48\% |
| Office Rent and Other Occupancy Expenses as a \% of Total Revenue | 6\% | 68th | 4\% | 5\% | 7\% |
| Computer Software Expenses as a \% of Total Revenue | 2\% | 25th | 2\% | 3\% | 4\% |
| Outsourced IT Services Expenses as a \% of Total Revenue | 2\% | 75th | 1\% | 1\% | 2\% |
| Other Expenses as a \% of Total Revenue | 13\% | 60th | 9\% | 11\% | 17\% |


| Operations |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Finances | My Organization |  | Comparison Data |  |  |
|  | Response | Percentile | $25^{\text {th }}$ <br> Percentile | $50^{\text {th }}$ <br> Percentile | $75^{\text {th }}$ <br> Percentile |
| Total Revenue - Prior FY | \$10,114,891 | 95th | \$792,965 | \$1,911,542 | \$4,387,483 |
| Total Revenue | \$11,069,840 | 96th | \$873,651 | \$2,041,400 | \$4,466,285 |
| Product Revenue - Online sales | \$3,656,762 | 99th | \$222,734 | \$411,434 | \$956,249 |
| Product Revenue - Store front sales | \$1,992,571 | 89th | \$193,819 | \$476,368 | \$1,145,383 |
| Product Revenue - Temporary kiosk sales | \$1,660,476 | 80th | \$78,396 | \$375,480 | \$1,177,451 |
| Services Revenue - Marketing | \$1,213,968 | 94th | \$38,481 | \$178,651 | \$534,982 |
| Services Revenue - Installation | \$1,660,476 | 98th | \$48,807 | \$132,513 | \$537,392 |
| Services Revenue - Design | \$453,492 | 74th | \$63,632 | \$168,182 | \$457,162 |
| Revenue - Other and special orders | \$332,095 | 86th | \$22,123 | \$80,459 | \$213,802 |
| Total Salary Expenses | \$4,638,241 | 96th | \$264,549 | \$751,078 | \$1,541,998 |
| Retirement Plan Expenses | \$203,667 | 99th | \$10,000 | \$28,549 | \$62,655 |
| Benefits Expenses, Payroll Taxes and Other Employment Expenses | \$856,879 | 97th | \$39,896 | \$107,646 | \$286,947 |
| Total Payroll Expense | \$5,698,787 | 96th | \$307,825 | \$875,077 | \$1,962,659 |
| Total Payroll Expense | \$690,028 | 98th | \$50,000 | \$115,802 | \$229,666 |
| Office Rent and Other Occupancy Expenses | \$177,046 | 83rd | \$32,231 | \$52,543 | \$123,224 |
| Computer Software Expenses | \$276,097 | 99th | \$8,871 | \$24,437 | \$60,301 |
| Outsourced IT Services and Other Computer/Technology Expenses | \$1,383,807 | 96th | \$98,739 | \$226,272 | \$523,548 |
| Other Expenses | \$8,225,765 | 97th | \$480,618 | \$1,384,062 | \$3,025,495 |
| Total Expenses | \$2,844,075 | 91st | \$301,871 | \$733,085 | \$1,556,203 |
| Gross Profit | \$10,114,891 | 95th | \$792,965 | \$1,911,542 | \$4,387,483 |
| Staffing | My Organization |  | Comparison Data |  |  |
|  | Response | Percentile | $25^{\text {th }}$ <br> Percentile | $50^{\text {th }}$ <br> Percentile | $75^{\text {th }}$ <br> Percentile |
| Compensation Year Basis | ```Fiscal year (17%) Calendar year (82%) Other (1%)``` |  |  |  |  |
| Employee Turnover Ration | 16.00\% | 87th | 0.00\% | 6.00\% | 12.18\% |
| Executives: FTEs | 2 | 29th | 1 | 3 | 5 |
| Executives: Total Salary Expense | \$575,911 | 48th | \$195,782 | \$604,150 | \$1,185,038 |
| Executives: Average Salary per FTE | \$287,956 | 65th | \$138,884 | \$215,505 | \$335,522 |
| Directors: FTEs | 2 | 50th | 1 | 2 | 3 |
| Directors: Total Salary Expense | \$339,115 | 68th | \$123,099 | \$239,840 | \$416,011 |
| Directors: Average Salary per FTE | \$169,558 | 74th | \$87,874 | \$119,920 | \$170,529 |
| Managers: FTEs | 9 | 93rd | 1 | 2 | 4 |
| Managers: Total Salary Expense | \$835,424 | 91st | \$97,284 | \$191,500 | \$362,137 |
| Managers: Average Salary per FTE | \$92,825 | 58th | \$74,750 | \$89,235 | \$104,418 |
| All Other Employees: FTEs | 54 | 99th | 3 | 7 | 14 |
| All Other Employees: Total Salary Expense | \$2,887,791 | 96th | \$120,000 | \$364,235 | \$809,198 |
| All Other Employees: Average Salary per FTE | \$53,478 | 47th | \$45,905 | \$54,768 | \$62,883 |
| Total FTEs | 67 | 98th | 5 | 12 | 22 |

